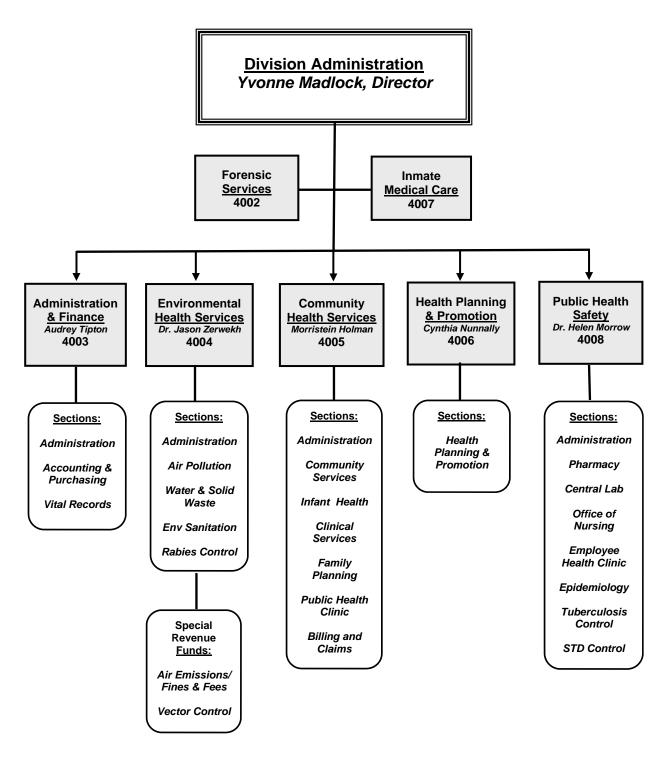
DIVISION OF HEALTH SERVICES



| Program Organizational Chart | J-2 |
|---------------------------------|-------------|
| Division Overview and Summaries | <i>J</i> -3 |
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HEALTH SERVICES



MISSION STATEMENT

The mission of Shelby County Health Department is to promote, protect and improve the health and environment of all Shelby County residents. To achieve this mission the Health Department provides the three core functions of public health (Assessment, Assurance and Policy Development) and is organized to maximize its ability to provide all residents of this County the 10 Essential Public Health Services. Based upon the recommendations of an external Business Process Improvement Study of the Division and in anticipation of pursuit of accreditation by the National Public Health Accreditation Board (PHAB), the Division continues to implement activities and work toward achievement of goals articulated in its Strategic Plan. The achievements of the SCHD over the last fiscal year also reflect the Division's commitment to the Organizational Values that were identified and shared with all staff as a result of our strategic planning: Excellence, Equity, Innovation and Integrity.

DIVISION GOALS

- Monitoring and Reporting on Health Status of Shelby County
- Improving Environmental Quality
- Maximizing the Health of Families
- Reducing Risk of Chronic Diseases
- Reducing Infectious Diseases
- Assuring community and departmental preparedness for rapid response to public health threats and emergencies, natural or man-made, including biological, chemical and radiological terrorism related incidents
- Demonstrating organizational excellence and effectiveness and operational efficiencies by achieving Public Health Accreditation.

FY15 ACCOMPLISHMENTS AND ACHIEVEMENTS

- Infant Mortality Rate (IMR) in Shelby County dropped to the lowest level ever recorded (9.2 infant deaths/1,000 live births). Racial disparity in IMR remains high (non-Hispanic black IMR 3.4 times the white IMR).
- The overall rate for Shelby County infants with completed on-time immunization coverage improved by 3% to 73.3% in 2014. Results of the 2014 "24 Month Old Immunization Survey" demonstrate that Shelby County achieved over 90% coverage rate for 4 of 7 required sets of childhood immunizations due by 24 months of age and ranked #1 for measles, mumps, and rubella (MMR) coverage at 96.2% (vs State average of 93.3%).
- Childhood Lead Program screened 18,754 children county-wide for lead poisoning; 378 who were
 identified with elevated blood lead levels all received case management services. Tennessee
 Department of Health has adopted the SCHD template for other counties.
- Thus far in FY'15 the Epidemiology Section has conducted Daily Active Monitoring for Ebola Virus Disease for 19 travelers into Shelby County from countries experiencing the Ebola epidemic in West Africa, to ensure rapid isolation of anyone who became symptomatic. Each person is contacted twice daily for up to 21 days to document temperature readings and ask about potential symptoms. During the height of the concern for the spread of Ebola in the US, the Health Department activated its Public Health Emergency Operations Center and mounted a major community public health threat preparedness and response initiative. To date, no Ebola cases have emerged in Shelby County.

Division Overview for FY16 Health Services

- For Calendar year 2014 we documented a 12% decrease in the number of people newly diagnosed with HIV disease in Shelby County compared with prior years.
- In the 2014 ozone season, the Region's measured air quality was below the EPA 2008 Ozone Standard. The 2014 data yields a 3 year average (for ozone seasons 2012-2014) that indicates that the area can be designated as "in attainment" of the 2008 Ozone Standard. Attainment designation signifies decreased air emissions (cleaner air to breathe), and results in a much easier regulatory process for industry seeking to move into the area.

ISSUES AND TRENDS

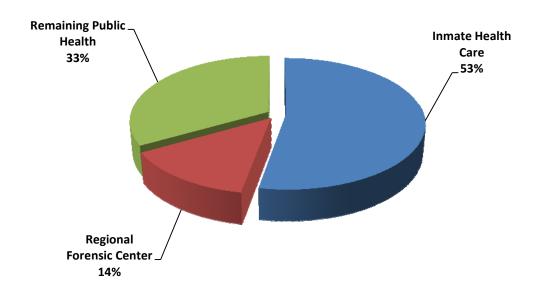
- Due to various national and local reporting requirements, there is a continuous need to upgrade, implement and integrate information technology applications and systems. To assure efficient and effective planning and on-going management, these complex projects require dedicated staff resources with expertise and focus on both IT and public health business processes. Current major projects include: conversion to a new statewide information management system for West Tennessee Regional Forensic Center (WTRFC), an industry mandated upgrade of Electronic Medical Records Systems (EMR) and conversion from ICD9 to ICD10, and upcoming migration from current patient tracking and billing system for all Public Health programs to a new statewide EMR system.
- SCHD continues to make progress on the strategic goals established in its 2011-2014 Strategic Plan.
 This progress is detailed in a separate document, "FY '15 Year-to-Date Health Services
 Accomplishments and Achievements". Division funding is highly leveraged against state and federal
 grants; therefore having the necessary flexibility to address locally determined public health priorities,
 needs and threats is challenging.
- Nationally, accreditation of local and state public health departments continues to gain momentum. To date, 67 state and local health departments have been accredited by the Public Health Accreditation Board (PHAB). Currently, PHAB accreditation is voluntary, but this process is encouraged by the CDC, American Public Health Association and the Robert Wood Johnson Foundation. SCHD is committed to the highest level of performance and views accreditation as a tool for measuring and assuring agency performance capacity. Preparation for Accreditation is Goal 4 in the Division's Strategic plan. Achieving accreditation will require a commitment of resources for infrastructure and process improvement.
- Need to continue to align existing resources and identify additional resources and assure appropriate public health capacity to address priorities identified by Shelby County residents through the Community Health Assessment process and the developing Community Health Plan (CHIP) which will identify strategies which greatest potential to improve overall health of the County. Completion of the Community Health Assessment and the Community Health Plan provide a process of engaging the community in health improvement and provide a data and evidence- based roadmap for achieving health improvement and they are necessary milestones for accreditation.

FY16 BUDGET HIGHLIGHTS

• Realigned existing resources into a new department that better reflects the Division's operational and organizational structure. This new department, 4008 Public Health Safety, headed by the County Health Officer, combines services and infrastructure that support the entirety of public health functions and were previously grouped in other departments of the Division.

- The Women, Infants, and Children (WIC) program received an increase of \$491,200 to provide nutritional services and a special allocation of \$268,900 for Peer Counselor-Breastfeeding support services resulting in a total WIC grant of \$7,009,400.
- Shelby County is expected to receive close to \$.5 million dollars in tobacco settlement funds for FY16 to implement tobacco prevention programs.
- The contract with Correct Care Solutions (CCS) to provide inmate health care at the Shelby County Jails is budgeted at \$11, 716,885 for FY'16. This represents a 3% budgeted increase over the FY'15 budgeted contract amount of \$11,316,885 and is the first budgeted contract increase for health services at the Jail since FY '14.
- The cost of the contract for management of the WTRFC, Office of the Shelby County Medical Examiner, awarded to The University of Tennessee in FY15, will remain flat in FY'16 at \$3,079,187.
- The County Commission approved an additional \$300,000 to Family Planning Services for family planning support.

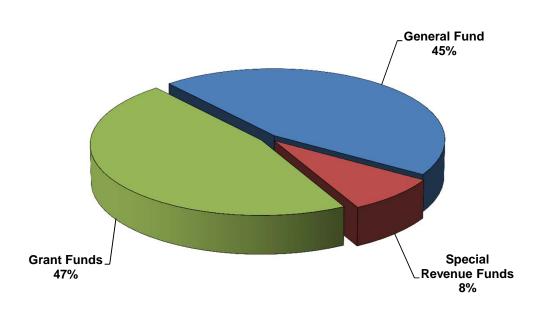
SCHD FY16 Adopted Budget General Fund Major Expenditure Categories



Only 33% of \$22. 2 mil. Health Dept funding is available for general public health - programs and services

| | FY16 S0 | OURCES OF F | JNDS | FY16 USES C | F FUNDS | NET OPERATIONS | |
|---|--------------|-----------------|-----------------|--------------|------------------|----------------|---------------|
| FUND NAME: | REVENUE | TRANSFERS IN | FUND BALANCE | EXPENDITURES | TRANSFERS OUT | NET TOTAL | % of Total |
| GENERAL FUND 010 - General Fund | (4,846,770) | (1,364,800) | - | 26,009,170 | 2,367,868 | 22,165,469 | 45% |
| SPECIAL REVENUE FUNDS | | | | | | | |
| 081 - Air Emission Fees | (1,071,250) | - | - | 1,071,250 | - | - | 2% |
| 082 - Vector Control | (3,455,000) | - | (605,069) | 4,060,069 | - | - | 6% |
| 083 - Air Emission Fines & Penalties | (20,000) | - | (136,709) | 84,717 | 71,992 | - | 0% |
| TOTAL SPECIAL REVENUE FUNDS | (4,546,250) | - | (741,778) | 5,216,036 | 71,992 | - | 8% |
| | | | | | | | |
| GRANT FUNDS | (26,808,240) | (2,439,860) | (9,090) | 28,217,391 | 1,039,800 | - | 46% |
| TOTAL DIVISION - ALL FUNDS | (36,201,260) | (3,804,660) | (750,868) | 59,442,597 | 3,479,660 | 22,165,469 | 100% |

FY16 Uses by Fund



Funding for Health Services operations is split primarily between Grant and General Funds.

Prime Accounts Health Services

| Acct Description | FY12 Actual | FY13 Actual | FY14 Actual | FY15 Amended | FY16 Adopted |
|---|----------------|----------------|----------------|-----------------|-----------------|
| 43 - Intergovernmental Revenues-State of | (19,012,453) | (21,857,609) | (20,903,228) | (25,639,540) | (24,993,669) |
| 44 - Intergovernmental Revenues-Federal & | (3,765,729) | (2,085,015) | (2,308,331) | (2,472,089) | (1,515,226) |
| 45 - Charges for Services | (2,826,971) | (2,713,686) | (2,686,893) | (3,112,315) | (3,001,439) |
| 46 - Fines, Fees & Permits | (6,349,279) | (6,476,820) | (6,426,943) | (6,675,000) | (6,668,000) |
| 47 - Other Revenue | (113,361) | (103,468) | (65,246) | (20,426) | (15,426) |
| 48 - Investment Income | (10,547) | (5,466) | (4,792) | (7,500) | (7,500) |
| Revenue | (32,078,340) | (33,242,065) | (32,395,432) | (37,926,869) | (36,201,260) |
| 51 - Salaries-Regular Pay | 22,562,094 | 21,567,693 | 21,543,199 | 25,811,902 | 25,492,800 |
| 52 - Salaries-Other Compensation | 789,025 | 370,238 | 336,317 | 353,786 | 628,342 |
| 55 - Fringe Benefits | 8,180,579 | 8,269,656 | 9,023,163 | 10,373,802 | 9,412,128 |
| 56 - Vacancy Savings | 0 | 0 | 0 | (2,126,496) | (1,400,006) |
| Salaries & Fringe Benefits | 31,531,699 | 30,207,588 | 30,902,680 | 34,412,994 | 34,133,264 |
| 60 - Supplies & Materials | 2,029,863 | 1,775,032 | 2,053,492 | 3,217,171 | 3,364,268 |
| 64 - Services & Other Expenses | 911,072 | 805,480 | 859,122 | 1,915,052 | 1,691,875 |
| 66 - Professional & Contracted Services | 14,950,762 | 15,227,463 | 16,799,790 | 17,760,421 | 17,141,582 |
| 67 - Rent, Utilities & Maintenance | 1,229,489 | 1,359,029 | 1,283,413 | 1,609,287 | 1,395,012 |
| 68 - Interfund Services | 1,316,165 | 1,187,640 | 1,303,180 | 1,689,339 | 1,545,097 |
| 70 - Capital Asset Acquistions | 118,951 | 192,284 | 384,998 | 333,917 | 444,500 |
| Operating & Maintenance | 20,556,302 | 20,546,928 | 22,683,995 | 26,525,186 | 25,582,334 |
| 89 - Affiliated Organizations | 498,965 | 0 | 0 | 0 | 0 |
| Affiliated Organizations | 498,965 | 0 | 0 | 0 | 0 |
| 95 - Contingencies & Restrictions | 0 | 0 | 0 | (273,000) | (273,000) |
| Contingencies & Restrictions | 0 | 0 | 0 | (273,000) | (273,000) |
| 94 - Other Sources & Uses | (1,173) | 0 | 0 | 0 | 0 |
| Other Financing Sources | (1,173) | 0 | 0 | 0 | 0 |
| Expenditures | 52,585,793 | 50,754,516 | 53,586,675 | 60,665,180 | 59,442,597 |
| 99 - Planned Use of Fund Balances | 0 | 0 | 0 | (667,295) | (750,868) |
| Planned Fund Balance Change | 0 | 0 | 0 | (667,295) | (750,868) |
| Planned Fund Balance Change | 0 | 0 | 0 | (667,295) | (750,868) |
| 96 - Operating Transfers In | (3,502,342) | (3,479,848) | (3,386,502) | (4,194,726) | (3,804,660) |
| Operating Transfers In | (3,502,342) | (3,479,848) | (3,386,502) | (4,194,726) | (3,804,660) |
| 98 - Operating Transfers Out | 3,062,769 | 3,663,048 | 3,642,075 | 3,761,781 | 3,479,660 |
| Operating Transfers Out | 3,062,769 | 3,663,048 | 3,642,075 | 3,761,781 | 3,479,660 |
| Net Transfers | (439,573) | 183,200 | 255,573 | (432,945) | (325,000) |
| Health Services Total | 20,067,880 | 17,695,651 | 21,446,815 | 21,638,071 | 22,165,469 |

All Funds

| Fund | Dept | Dept Description | FY12 Actual | FY13 Actual | FY14 Actual | FY15 Amended | FY16 Adopted |
|-------|--------|-------------------------------|----------------|----------------|----------------|-----------------|-----------------|
| GENE | RAL F | JND | | | | | |
| 010 | 4001 | Director - Health Services | 393,005 | 396,999 | 451,940 | 153,719 | 29,267 |
| 010 | 4002 | Forensic Services | 3,022,221 | 3,141,469 | 3,215,089 | 3,136,255 | 3,138,587 |
| 010 | 4003 | Administration & Finance (1) | (782,888) | (810,242) | (599,567) | (1,247,813) | (1,378,797) |
| 010 | 4004 | Environmental Health Services | 2,802,607 | 1,078,816 | 1,875,686 | 2,185,229 | 2,118,992 |
| 010 | 4005 | Community Health | 1,489,689 | 2,016,499 | 1,257,923 | 1,742,832 | 2,116,842 |
| 010 | 4006 | Health Planning and Promotion | 590,456 | 289,069 | 404,395 | 534,401 | 539,399 |
| 010 | 4007 | Inmate Medical Care | 10,359,890 | 10,548,996 | 11,418,559 | 11,826,178 | 12,124,445 |
| 010 | 4008 | Public Health Safety (2) | 2,781,774 | 2,505,328 | 3,229,208 | 3,307,271 | 3,476,734 |
| GENE | RAL F | JND TOTAL | 20,656,753 | 19,166,934 | 21,253,234 | 21,638,071 | 22,165,469 |
| SPECI | AL RE | VENUE FUNDS | | | | | |
| 081 | 4004 | Air Pollution | 215,708 | 70,796 | 53,377 | - | - |
| 082 | 4004 | Vector Control | (16,962) | (37,607) | (12,833) | - | - |
| 083 | 4004 | Air Emissions | 560,177 | 48,394 | 207,320 | - | _ |
| SPECI | AL RE | VENUE FUND TOTAL | 758,924 | 81,584 | 247,864 | - | - |
| GRAN | T FUN | DS TOTAL | (1,347,797) | (1,552,866) | (54,283) | - | - |
| HEAL | TH SEF | RVICES TOTAL | 20,067,880 | 17,695,651 | 21,446,815 | 21,638,071 | 22,165,469 |

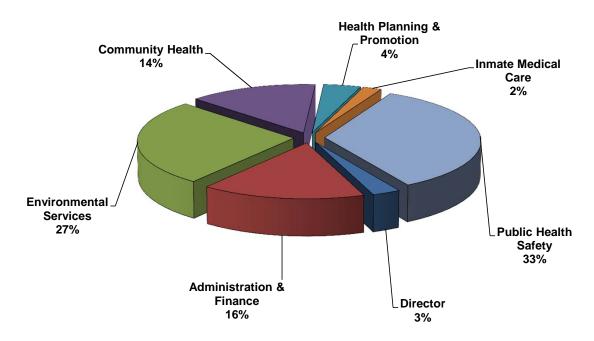
^{*}Includes all Sources and Uses of Funds

⁽¹⁾ Indirect Cost Allocation, which carries a negative balance, is included in department 4003.

⁽²⁾ Created new department 4008 that includes services previously aligned in 4005, Community Health

| Fund | Dept | Dept Description | FY12 Budget | FY13 Budget | FY14 Budget | FY15 Budget | FY16 Adopted | FY15-16 Change |
|-------|--------|-------------------------------|----------------|----------------|----------------|----------------|-----------------|-------------------|
| GENE | RAL FU | JND | | | | | | _ |
| 010 | 4001 | Director - Health Services | 4.0 | 4.0 | 4.0 | 4.0 | 4.0 | - |
| 010 | 4003 | Administration & Finance | 23.3 | 22.3 | 22.3 | 24.3 | 23.3 | (1.0) |
| 010 | 4004 | Environmental Health Services | 46.0 | 41.0 | 41.0 | 39.0 | 39.0 | - |
| 010 | 4005 | Community Health | 24.8 | 30.3 | 21.2 | 20.7 | 20.7 | - |
| 010 | 4006 | Health Planning & Promotion | 5.7 | 5.0 | 6.0 | 6.0 | 6.0 | - |
| 010 | 4007 | Inmate Medical Care | 4.2 | 3.0 | 3.0 | 3.0 | 3.0 | - |
| 010 | 4008 | Public Health Safety | 48.8 | 41.0 | 49.0 | 49.0 | 50.0 | 1.0 |
| TOTAL | L POSI | TIONS - GENERAL FUND | 156.8 | 146.6 | 146.5 | 146.0 | 146.0 | - |
| SPECI | AL RE | VENUE FUND | | | | | | |
| 081 | 4004 | Air Pollution | 9.8 | 10.6 | 10.6 | 10.6 | 10.6 | - |
| 082 | 4004 | Vector Control | 52.0 | 49.0 | 47.0 | 47.0 | 47.0 | |
| TOTAL | L POSI | TIONS - SPECIAL REVENUE | 61.8 | 59.6 | 57.6 | 57.6 | 57.6 | - |
| GRAN | T FUNI | os | 384.1 | 351.8 | 347.8 | 357.0 | 337.9 | (19.1) |
| TOTAL | L POSI | TIONS - ALL FUNDS | 602.7 | 558.0 | 552.0 | 560.7 | 541.5 | (19.1) |

FTE Positions by Department



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DIVISION OF HEALTH SERVICES



GENERAL FUND

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Prime Accounts Health Services

| Acct Description | FY12 Actual | FY13 Actual | FY14 Actual | FY15 Amended | FY16 Adopted |
|--|----------------|----------------|----------------|-----------------|-----------------|
| 43 - Intergovernmental Revenues-State of | (546,996) | (1,701,607) | (954,016) | (1,221,704) | (1,221,704) |
| 45 - Charges for Services | (1,531,731) | (1,512,623) | (1,423,898) | (1,567,066) | (1,480,066) |
| 46 - Fines, Fees & Permits | (2,257,515) | (2,155,158) | (2,065,224) | (2,137,000) | (2,130,000) |
| 47 - Other Revenue | (25,776) | (22,219) | (28,949) | (20,000) | (15,000) |
| Revenue | (4,362,018) | (5,391,606) | (4,472,087) | (4,945,770) | (4,846,770) |
| 51 - Salaries-Regular Pay | 6,667,463 | 6,288,912 | 6,068,576 | 7,055,791 | 7,175,743 |
| 52 - Salaries-Other Compensation | 293,557 | 121,578 | 92,766 | 77,404 | 153,979 |
| 55 - Fringe Benefits | 2,445,089 | 2,441,153 | 2,542,920 | 2,862,998 | 2,625,928 |
| 56 - Vacancy Savings | 0 | 0 | 0 | (683,975) | (749,714) |
| Salaries & Fringe Benefits | 9,406,109 | 8,851,643 | 8,704,262 | 9,312,218 | 9,205,936 |
| 60 - Supplies & Materials | 672,801 | 518,315 | 685,034 | 793,793 | 681,217 |
| 64 - Services & Other Expenses | 270,847 | 263,494 | 252,649 | 491,943 | 494,163 |
| 66 - Professional & Contracted Services | 13,924,850 | 14,192,637 | 15,122,304 | 15,345,553 | 15,569,285 |
| 67 - Rent, Utilities & Maintenance | 834,169 | 976,029 | 967,935 | 1,025,293 | 1,036,138 |
| 68 - Interfund Services | (676,868) | (1,105,912) | (833,407) | (752,466) | (709,569) |
| 70 - Capital Asset Acquistions | 6,665 | 0 | 0 | 61,885 | 5,000 |
| Operating & Maintenance | 15,032,465 | 14,844,563 | 16,194,516 | 16,966,001 | 17,076,234 |
| 95 - Contingencies & Restrictions | 0 | 0 | 0 | (273,000) | (273,000) |
| Contingencies & Restrictions | 0 | 0 | 0 | (273,000) | (273,000) |
| 94 - Other Sources & Uses | (450) | 0 | 0 | 0 | 0 |
| Other Financing Sources | (450) | 0 | 0 | 0 | 0 |
| Expenditures | 24,438,123 | 23,696,207 | 24,898,777 | 26,005,219 | 26,009,170 |
| 99 - Planned Use of Fund Balances | 0 | 0 | 0 | (56,885) | 0 |
| Planned Fund Balance Change | 0 | 0 | 0 | (56,885) | 0 |
| Planned Fund Balance Change | 0 | 0 | 0 | (56,885) | 0 |
| 96 - Operating Transfers In | (1,209,008) | (1,315,779) | (1,266,560) | (1,464,800) | (1,364,800) |
| Operating Transfers In | (1,209,008) | (1,315,779) | (1,266,560) | (1,464,800) | (1,364,800) |
| 98 - Operating Transfers Out | 1,789,656 | 2,178,113 | 2,093,104 | 2,100,307 | 2,367,868 |
| Operating Transfers Out | 1,789,656 | 2,178,113 | 2,093,104 | 2,100,307 | 2,367,868 |
| Net Transfers | 580,648 | 862,334 | 826,544 | 635,507 | 1,003,068 |
| Health Services Total | 20,656,753 | 19,166,934 | 21,253,234 | 21,638,071 | 22,165,469 |

Prime Accounts 4001 Director - Health Services

010 - General Fund

| Acct | Description | FY12 Actual | FY13 Actual | FY14 Actual | FY15 Amended | FY16 Adopted |
|------------|-------------------------|----------------|----------------|----------------|-----------------|-----------------|
| 51 - Sala | ries-Regular Pay | 296,507 | 295,518 | 320,486 | 330,684 | 295,408 |
| 52 - Sala | ries-Other Compensation | 2,600 | 6,990 | 7,497 | 3,034 | 2,244 |
| 55 - Fring | ge Benefits | 93,898 | 94,491 | 123,957 | 122,070 | 99,323 |
| 56 - Vaca | ancy Savings | 0 | 0 | 0 | (302,069) | (367,808) |
| Salaries | & Fringe Benefits | 393,005 | 396,999 | 451,940 | 153,719 | 29,167 |
| 64 - Serv | rices & Other Expenses | 0 | 0 | 0 | 0 | 100 |
| Operatin | ng & Maintenance | 0 | 0 | 0 | 0 | 100 |
| Expen | ditures | 393,005 | 396,999 | 451,940 | 153,719 | 29,267 |
| Director | - Health Services Total | 393,005 | 396,999 | 451,940 | 153,719 | 29,267 |

Department Name: Director - Health Services

Department Number: 4001

Department Mission:

The Director leads and directs the Health Services Division to protect, promote and improve the health and environment of all Shelby County residents.

Description of Activities:

Provides day-to-day direction and strategic leadership to the Health Services Division, by enforcing public health laws, assessing the health of Shelby County, developing policies to improve the County's health and working to improve access to health services and conditions which support the health of individuals and communities.

Sections included in this Department:

400101 Director & Staff - Health Services

010 - General Fund

| Acct | Description | FY12 Actual | FY13 Actual | FY14 Actual | FY15 Amended | FY16 Adopted |
|------------|--------------------------------|----------------|----------------|----------------|-----------------|-----------------|
| 43 - Inter | governmental Revenues-State of | 0 | 0 | (84,541) | (174,000) | (174,000) |
| 46 - Fines | s, Fees & Permits | (338,202) | (299,610) | (268,180) | (320,000) | (313,000) |
| Revenu | ue | (338,202) | (299,610) | (352,721) | (494,000) | (487,000) |
| 60 - Supp | olies & Materials | 2,043 | 72 | 11,433 | 28,000 | 40,000 |
| 64 - Serv | rices & Other Expenses | 20,596 | 4,341 | 3,050 | 188,400 | 172,400 |
| 66 - Profe | essional & Contracted Services | 3,179,468 | 3,179,468 | 3,278,057 | 3,074,655 | 3,079,187 |
| 67 - Rent | t, Utilities & Maintenance | 117,723 | 236,932 | 250,360 | 294,000 | 294,000 |
| 68 - Inter | fund Services | 40,593 | 20,266 | 24,910 | 45,200 | 40,000 |
| Operatin | g & Maintenance | 3,360,422 | 3,441,079 | 3,567,810 | 3,630,255 | 3,625,587 |
| Expend | ditures | 3,360,422 | 3,441,079 | 3,567,810 | 3,630,255 | 3,625,587 |
| Forensic | Services Total | 3,022,221 | 3,141,469 | 3,215,089 | 3,136,255 | 3,138,587 |

Department Name: Forensic Services

Department Number: 4002

Department Mission:

Forensic Services provides a variety of forensic services to the law enforcement and public health agencies in Memphis and Shelby County, as well as counties west of the Tennessee River.

Description of Activities:

In addition to autopsies, performs investigations for unnatural deaths, suicides, cremation permits, unusual circumstances or suspicious circumstances. This department also operates the West Tennessee Regional Forensic Center. Forensic services are provided via contract with the University of Tennessee, Health Science Center (UTCHS), which accounts for most of the department's operating expenses. The State and the County share the remaining operating expenses at 50% each, with the exception of telephone services.

Sections included in this Department:

400201 Regional Forensic Center

Revenue Sources:

The State of Tennessee reimburses Shelby County for all autopsies performed at the Regional Forensic Center. That fee is \$210 per autopsy. UTCHS compensates the County for the use of the Regional Forensic Center in the performance of Non-Shelby County autopsies (autopsies performed on citizens of the 20 counties west of the Tennessee river, excluding Shelby) at a rate of \$300 per autopsy.

| Service Level Measurements: | FY13 Actual | FY14 Actual | FY15 Estimated | FY16 Estimated |
|---|----------------|----------------|-------------------|-------------------|
| Total Autopsies Performed | 729 | 752 | 756 | 760 |
| External Exams Performed | 530 | 521 | 525 | 530 |
| Cremation Approvals | 1,477 | 1,662 | 1,500 | 1,500 |
| Other investigations | 1,416 | 1,372 | 1,300 | 1,300 |
| Homicide Cases Closed within 90 days (Goal 90%) | 91.1% | 95.8% | 90.0% | 90.0% |
| Non-Homicide Cases Closed within 60 days (Goal 90%) | 77.7% | 93.4% | 90.0% | 90.0% |

Prime Accounts 4003 Admin & Finance - Health Svcs

| Acct Description | FY12 Actual | FY13 Actual | FY14 Actual | FY15 Amended | FY16 Adopted |
|--|----------------|----------------|----------------|-----------------|-----------------|
| 43 - Intergovernmental Revenues-State of | (12,700) | (12,487) | (11,260) | (12,000) | (12,000) |
| 45 - Charges for Services | (146,286) | (118,713) | (158,822) | (137,716) | (137,716) |
| 46 - Fines, Fees & Permits | (944,748) | (953,924) | (979,724) | (945,000) | (945,000) |
| 47 - Other Revenue | (10,581) | (3,535) | (2,084) | (5,000) | (5,000) |
| Revenue | (1,114,315) | (1,088,660) | (1,151,890) | (1,099,716) | (1,099,716) |
| 51 - Salaries-Regular Pay | 1,087,218 | 1,065,385 | 1,040,888 | 1,097,992 | 1,012,064 |
| 52 - Salaries-Other Compensation | 22,246 | 27,977 | 7,716 | 7,271 | 22,114 |
| 55 - Fringe Benefits | 417,158 | 416,440 | 440,876 | 477,171 | 403,058 |
| 56 - Vacancy Savings | 0 | 0 | 0 | (61,000) | (61,000) |
| Salaries & Fringe Benefits | 1,526,622 | 1,509,801 | 1,489,479 | 1,521,433 | 1,376,235 |
| 60 - Supplies & Materials | 51,980 | 47,212 | 65,389 | 51,690 | 48,658 |
| 64 - Services & Other Expenses | 73,559 | 92,698 | 92,616 | 87,415 | 89,515 |
| 66 - Professional & Contracted Services | 251,897 | 190,302 | 166,383 | 207,393 | 162,393 |
| 67 - Rent, Utilities & Maintenance | 288,890 | 284,345 | 297,856 | 265,381 | 276,381 |
| 68 - Interfund Services | (970,593) | (1,324,422) | (1,083,860) | (1,090,609) | (1,021,463) |
| Operating & Maintenance | (304,268) | (709,865) | (461,617) | (478,730) | (444,516) |
| 95 - Contingencies & Restrictions | 0 | 0 | 0 | (273,000) | (273,000) |
| Contingencies & Restrictions | 0 | 0 | 0 | (273,000) | (273,000) |
| 94 - Other Sources & Uses | (450) | 0 | 0 | 0 | 0 |
| Other Financing Sources | (450) | 0 | 0 | 0 | 0 |
| Expenditures | 1,221,904 | 799,936 | 1,027,862 | 769,703 | 658,719 |
| 96 - Operating Transfers In | (931,424) | (937,476) | (921,186) | (917,800) | (937,800) |
| Operating Transfers In | (931,424) | (937,476) | (921,186) | (917,800) | (937,800) |
| 98 - Operating Transfers Out | 40,947 | 415,957 | 445,647 | 0 | 0 |
| Operating Transfers Out | 40,947 | 415,957 | 445,647 | 0 | 0 |
| Net Transfers | (890,477) | (521,519) | (475,539) | (917,800) | (937,800) |
| Admin & Finance - Health Svcs Total | (782,888) | (810,242) | (599,567) | (1,247,813) | (1,378,797) |

Department Name: Administration & Finance - Health Services

Department Number: 4003

Department Mission:

To provide the most effective and efficient administrative and fiscal support to the Shelby County Health Department (SCHD), ensuring that essential services are available to Shelby County citizens.

Description of Activities:

Ensures the maintenance of complete and accurate financial records from the Health Division to Shelby County Finance; develops and maintains a strong internal control program; ensures the proper function of the Vital Records office for the provision of birth and death certificates; and monitors the Forensic Services function to ensure the proper provision of those services to the citizens and various agencies of Shelby County.

Sections included in this Department: (3)

400301 Administration: Provides administrative and financial support to Health Services Division.

400311 Accounting & Purchasing: Keeps accounting records for SCHD and provides financial information to Shelby County Finance, receives delivery of goods and invoices claims for delivery of service. Processess requisitions within 48 hours.

400314 Vital Records: Maintains and issues certified birth and death certificates to the citizens of Shelby County; issues permits for cremations, burial/transit, and the dis-interment and reinterment of the deceased.

Revenue Sources:

Fees collected from the public for issuance of birth and death records, as well as paternity test reports.

| Service Level Measurements: | FY13 | FY14 | FY15 | FY16 |
|------------------------------------|--------|--------|-----------|-----------|
| Service Level Measurements. | Actual | Actual | Estimated | Estimated |
| Total Budget Sections Administered | 90 | 90 | 90 | 90 |
| Birth Certificates Issued | 48,996 | 49,151 | 49,500 | 49,750 |
| Death Certificates Issued | 41,928 | 42,178 | 61,700 | 51,700 |
| Vital Records Customers Served | 95,641 | 95,891 | 90,700 | 91,700 |

Prime Accounts 4004 Environmental Health Services

| Acct | Description | FY12 Actual | FY13 Actual | FY14 Actual | FY15 Amended | FY16 Adopted |
|------------|--------------------------------|----------------|----------------|----------------|-----------------|-----------------|
| 43 - Inter | governmental Revenues-State of | (534,296) | (1,689,120) | (858,215) | (1,035,704) | (1,035,704) |
| 45 - Char | rges for Services | (1,704) | (567) | (1,474) | (350) | (350) |
| 46 - Fine: | s, Fees & Permits | (807,283) | (878,689) | (794,249) | (850,000) | (850,000) |
| 47 - Othe | er Revenue | 0 | (3,565) | 0 | 0 | 0 |
| Reven | ue | (1,343,283) | (2,571,941) | (1,653,939) | (1,886,054) | (1,886,054) |
| 51 - Sala | ries-Regular Pay | 1,926,058 | 1,708,730 | 1,608,809 | 1,768,867 | 1,785,733 |
| 52 - Sala | ries-Other Compensation | 84,193 | 38,126 | 36,882 | 22,330 | 42,412 |
| 55 - Fring | ge Benefits | 710,944 | 684,494 | 672,896 | 720,881 | 670,386 |
| 56 - Vaca | ancy Savings | 0 | 0 | 0 | (160,754) | (160,754) |
| Salaries | & Fringe Benefits | 2,721,195 | 2,431,350 | 2,318,587 | 2,351,324 | 2,337,777 |
| 60 - Supp | olies & Materials | 31,739 | 38,022 | 22,410 | 63,316 | 34,185 |
| 64 - Serv | rices & Other Expenses | 65,589 | 62,729 | 58,115 | 72,540 | 74,010 |
| 66 - Profe | essional & Contracted Services | 16,944 | 13,090 | 12,133 | 15,490 | 15,490 |
| 67 - Rent | t, Utilities & Maintenance | 3,328 | 8,271 | 10,566 | 9,600 | 15,595 |
| 68 - Inter | fund Services | 22,051 | 2,913 | 2,035 | 22,965 | 23,271 |
| 70 - Capi | ital Asset Acquistions | 6,665 | 0 | 0 | 61,885 | 5,000 |
| Operatin | g & Maintenance | 146,316 | 125,024 | 105,258 | 245,796 | 167,551 |
| Expend | ditures | 2,867,511 | 2,556,374 | 2,423,845 | 2,597,120 | 2,505,328 |
| 99 - Plan | ned Use of Fund Balances | 0 | 0 | 0 | (56,885) | 0 |
| Planned | Fund Balance Change | 0 | 0 | 0 | (56,885) | 0 |
| Planne | ed Fund Balance Change | 0 | 0 | 0 | (56,885) | 0 |
| 98 - Opei | rating Transfers Out | 1,278,379 | 1,094,384 | 1,105,780 | 1,531,048 | 1,499,718 |
| Operatin | g Transfers Out | 1,278,379 | 1,094,384 | 1,105,780 | 1,531,048 | 1,499,718 |
| Net Tra | ansfers | 1,278,379 | 1,094,384 | 1,105,780 | 1,531,048 | 1,499,718 |
| Environr | mental Health Services Total | 2,802,607 | 1,078,816 | 1,875,686 | 2,185,229 | 2,118,992 |

Department Name: Environmental Health Services

Department Number: 4004

Department Mission:

Environmental Health Services enhances the quality of life in Shelby County by implementing, informing, educating and enforcing effective and efficient environmental health programs for the protection of the public health, safety and the environment of the County.

Description of Activities:

Provides enforcement of County-wide environmental protection policies and regulations, including air pollution, vector control and groundwater protection. Performs health inspections of various Shelby County businesses. Provides enforcement of county and state rabies control laws throughout Shelby County and animal control laws in Arlington, Lakeland, Millington and unincorporated Shelby County.

Sections included in this Department: (5)

- **400401** Environmental Health Administration: Directs and administers the Bureau of Environmental Health Services which consists of three sections: Environmental Sanitation, Pollution Control, and Vector Control.
- **400402 Air Pollution:** Protects the public health of citizens of Shelby County by reducing air pollution in addition to providing technical, financial, and managerial support for the Environmental Protection Agency federal 105 grant.
- **400403 Water & Solid Waste Pollution:** Protects County groundwater through enforcement and assurance of implementation of the Shelby County Well Construction Code.
- **400405 Environmental Sanitation:** A regulatory program that focuses on investigation, enforcement, and monitoring of unsanitary conditions found in facilities frequented by the general public that can lead to illnesses or outbreaks.
- **400406** Rabies Control: As a Tennessee state mandated program, enforces State rabies control laws throughout the County, and County animal control laws in Arlington, Lakeland, Millington and unincorporated areas of Shelby County.

Revenue Sources:

Pollution Control - Permits and pollution penalty fines, Septic Tank/Well Program-well/fee assessment, and Environmental Sanitation-Permitting.

| Service Level Measurements: | FY13 Actual | FY14 Actual | FY15 Estimated | FY16 Estimated |
|---|----------------|----------------|-------------------|-------------------|
| Major sources permitted and inspected | 119 | 112 | 115 | 115 |
| Pollution complaint and response < 24 hours | 44 | 58 | 55 | 55 |
| Inspect and issue septic tank permits | 124 | 122 | 120 | 120 |
| Number of restaurant inspections | 9,536 | 8,159 | 10,025 | 10,611 |
| Number of swimming pool inspections | 2,673 | 1,980 | 2,544 | 2,478 |
| Animals picked up | 481 | 384 | 794 | 868 |
| Animal complaints investigated | 1,305 | 1,181 | 1,558 | 1,755 |

| Acct Description | FY12 Actual | FY13 Actual | FY14 Actual | FY15 Amended | FY16 Adopted |
|---|----------------|----------------|----------------|-----------------|-----------------|
| 45 - Charges for Services | (1,192,200) | (1,065,578) | (1,045,849) | (1,088,000) | (1,001,000) |
| 46 - Fines, Fees & Permits | (2,075) | (10,542) | (8,702) | (10,000) | (10,000) |
| 47 - Other Revenue | (15,000) | (15,000) | (15,202) | (15,000) | 1 |
| Revenue | (1,209,275) | (1,091,120) | (1,069,753) | (1,113,000) | (1,011,000) |
| 51 - Salaries-Regular Pay | 936,008 | 1,123,285 | 658,143 | 1,120,034 | 1,139,076 |
| 52 - Salaries-Other Compensation | 116,881 | 16,357 | 6,135 | 7,050 | 18,164 |
| 55 - Fringe Benefits | 351,739 | 432,188 | 279,973 | 435,123 | 401,677 |
| 56 - Vacancy Savings | 0 | 0 | 0 | (118,670) | (118,670) |
| Salaries & Fringe Benefits | 1,404,628 | 1,571,829 | 944,251 | 1,443,538 | 1,440,248 |
| 60 - Supplies & Materials | 312,450 | 291,590 | 316,858 | 295,127 | 249,977 |
| 64 - Services & Other Expenses | 23,457 | 19,142 | 23,358 | 41,675 | 29,725 |
| 66 - Professional & Contracted Services | 86,650 | 151,726 | 134,946 | 128,000 | 64,500 |
| 67 - Rent, Utilities & Maintenance | 355,707 | 384,049 | 363,069 | 388,642 | 390,292 |
| 68 - Interfund Services | 109,370 | 105,695 | 87,078 | 135,100 | 109,350 |
| Operating & Maintenance | 887,633 | 952,203 | 925,309 | 988,544 | 843,844 |
| Expenditures | 2,292,261 | 2,524,031 | 1,869,561 | 2,432,082 | 2,284,092 |
| 96 - Operating Transfers In | (60,100) | (80,100) | (80,100) | (140,100) | (20,100) |
| Operating Transfers In | (60,100) | (80,100) | (80,100) | (140,100) | (20,100) |
| 98 - Operating Transfers Out | 466,802 | 663,688 | 538,215 | 563,850 | 863,850 |
| Operating Transfers Out | 466,802 | 663,688 | 538,215 | 563,850 | 863,850 |
| Net Transfers | 406,702 | 583,588 | 458,115 | 423,750 | 843,750 |
| Community Health Total | 1,489,689 | 2,016,499 | 1,257,923 | 1,742,832 | 2,116,842 |

Department Name: Community Health

Department Number: 4005

Department Mission:

Community Health Services promotes good health in the community by collaborating with other agencies to ensure access to preventative health services.

Description of Activities:

Implements and operates various community health programs and clinics designed to ensure access to quality healthcare for all Shelby County residents.

Sections included in this Department: (7)

- **400501 Administration:** Provides administrative coordination and oversight for the operation of the largest department of the Health Services Division.
- **400513 Community Services:** Promotes optimal wellness within Shelby County by providing outreach and home visits, nursing assessments and interventions for at risk adults, prenatal, postpartum and pediatric patients to prevent and ameliorate disease and disability and by promoting healthy lifestyle practices. (merged with 400516 Community Nurses in FY15)
- **400517 Infant Health:** Ensures screening and retesting of certain at risk newborns and assures that these newborns receive the necessary follow-up care.
- **400563** Clinical Services/Public Health Clinics: Provides immunizations, examinations and treatment, and well-child physicals required for day-care and school attendance. (merged with section 400559-Vaccination Clinic in FY13).
- **400564 Family Planning:** Provides family planning services, including pregnancy testing, counseling about contraceptive options and baby spacing to 5,000 patients.
- **400565** Cawthon Public Health Clinic: Improves oral health for children under age 21 through the provision of dental care, public outreach, and education.
- **400568 Claims Processing:** Processes TennCare, Medicare, and private insurance claims; monitors accounts receivable, prepares grant reports, and administers clinic software.

Revenue Sources:

Reimbursement from Medicare, TennCare, and private insurance; patient self-pay fees.

| Service Level Measures: | FY13 | FY14 | FY15 | FY16 |
|---|---------|---------|-----------|-----------|
| OCIVICO ESTOI MISCOCISO. | Actual | Actual | Estimated | Estimated |
| Number of children screened - LEAD | 18,320 | 18,754 | 18,000 | 18,000 |
| # of immunizations administered | 55,635 | 61,199 | 64,500 | 65,318 |
| # of EPSDT* physicals performed | 11,711 | 12,882 | 13,200 | 14,170 |
| # of adolescent encounters | 1,041 | 1,145 | 1,200 | 1,260 |
| # of high risk low income encounters | 8,101 | 8,342 | 7,110 | 8,400 |
| # of clinical and environmental tests performed | 131,078 | 132,158 | 137,000 | 137,000 |
| % of Children Grades K-8 Receiving Dental Sealants (Goal 55%) | 58.5% | 56.2% | 55.0% | 56.0% |
| % of Enrolled Prenatal & Infant Families Receiving Home Visitation Services (Goal 75%) | 59.7% | 65.0% | 75.0% | 75.0% |

^{*}Early Periodic Screening, Diagnosis, and Treatment

010 - General Fund

| Acct Description | FY12 Actual | FY13 Actual | FY14 Actual | FY15 Amended | FY16 Adopted |
|---|----------------|----------------|----------------|-----------------|-----------------|
| 51 - Salaries-Regular Pay | 385,674 | 179,936 | 258,227 | 326,979 | 332,537 |
| 52 - Salaries-Other Compensation | 3,835 | 0 | 0 | 0 | 1,578 |
| 55 - Fringe Benefits | 128,977 | 61,466 | 102,925 | 127,813 | 103,784 |
| Salaries & Fringe Benefits | 518,486 | 241,401 | 361,152 | 454,792 | 437,899 |
| 60 - Supplies & Materials | 8,633 | 4,364 | 6,774 | 24,250 | 23,250 |
| 64 - Services & Other Expenses | 16,630 | 20,480 | 10,264 | 23,850 | 29,850 |
| 66 - Professional & Contracted Services | 19,154 | 0 | 0 | 0 | 20,000 |
| 67 - Rent, Utilities & Maintenance | 1,449 | 0 | 0 | 5,000 | 3,000 |
| 68 - Interfund Services | 22,576 | 18,739 | 22,742 | 21,100 | 21,100 |
| Operating & Maintenance | 68,442 | 43,583 | 39,781 | 74,200 | 97,200 |
| Expenditures | 586,928 | 284,985 | 400,933 | 528,992 | 535,099 |
| 98 - Operating Transfers Out | 3,527 | 4,085 | 3,462 | 5,409 | 4,300 |
| Operating Transfers Out | 3,527 | 4,085 | 3,462 | 5,409 | 4,300 |
| Net Transfers | 3,527 | 4,085 | 3,462 | 5,409 | 4,300 |
| Health Planning and Promotion Total | 590,456 | 289,069 | 404,395 | 534,401 | 539,399 |

Department Name: Health Planning and Promotion

Department Number: 4006

Department Mission:

Health Planning and Promotion improves the health and well being of Shelby County residents through assessment of community health, development and implementation of community health improvement plans, targeted initiatives and programs, directed outreach activities and effective health education.

Description of Activities:

Performs county-wide community health assessments, assures access to preventive and primary health care, and promotes good health through the administration and implementation of the following initiatives and programs:

- 1) Child Safety Seat
- 2) Community Health Assessment
- 3) Health Promotion
- 4) TennCare Presumptive Prenatal
- 5) TENNderCare/Welcome Baby
- 6) Tennessee Breast and Cervical Cancer
- 7) Tobacco Use Prevention Control

Sections included in this Department:

400601 Health Planning and Promotion

| Service Level Measures: | FY13 Actual | FY14 Actual | FY15 Estimated | FY16 Estimated |
|---|----------------|----------------|-------------------|-------------------|
| #TENNderCare home visits * | 17,200 | 15,000 | 5,500 | 0 |
| #Welcome Baby home visits | 0 | 2,800 | 3,000 | 3,000 |
| # pregnant women enrolled in TennCare * | 1,100 | 1,300 | 1,200 | 15 |
| # residents reached - chronic disease prevention ** | 1,400 | 2,500 | 4,000 | 10,000 |
| # car seats distributed | 1,175 | 1,800 | 1,200 | 1,200 |

^{*} TDH terminated all home visit activities for the TENNderCare Program

^{**} Anticipated growth the result of Chronic Disease School Health Tobacco Settlement funding

010 - General Fund

| Acct Description | FY12 Actual | FY13 Actual | FY14 Actual | FY15 Amended | FY16 Adopted |
|---|----------------|----------------|----------------|-----------------|-----------------|
| 51 - Salaries-Regular Pay | 204,325 | 157,206 | 121,138 | 192,720 | 195,997 |
| 52 - Salaries-Other Compensation | 3,307 | 272 | 0 | 0 | 0 |
| 55 - Fringe Benefits | 75,259 | 61,218 | 49,867 | 74,655 | 71,245 |
| 56 - Vacancy Savings | 0 | 0 | 0 | (41,482) | (41,482) |
| Salaries & Fringe Benefits | 282,891 | 218,695 | 171,005 | 225,893 | 225,760 |
| 60 - Supplies & Materials | 5,460 | 2,278 | 1,497 | 7,300 | 8,700 |
| 64 - Services & Other Expenses | 11,967 | 17,380 | 7,794 | 3,500 | 11,000 |
| 66 - Professional & Contracted Services | 10,041,236 | 10,293,525 | 11,216,887 | 11,570,885 | 11,856,885 |
| 67 - Rent, Utilities & Maintenance | 9,400 | 9,117 | 12,860 | 10,600 | 10,600 |
| 68 - Interfund Services | 8,937 | 8,000 | 8,516 | 8,000 | 11,500 |
| Operating & Maintenance | 10,076,999 | 10,330,300 | 11,247,554 | 11,600,285 | 11,898,685 |
| Expenditures | 10,359,890 | 10,548,996 | 11,418,559 | 11,826,178 | 12,124,445 |
| Inmate Medical Care Total | 10,359,890 | 10,548,996 | 11,418,559 | 11,826,178 | 12,124,445 |

Program Budget for Fiscal 2016

Department Name: Inmate Medical Care

Department Number: 4007

Department Mission:

The Inmate Medical Care Program ensures that Shelby County Government's interests are protected as it relates to inmate health care, that inmates receive the health care legally due to them, and that Shelby County funds designated for inmate health care are appropriately expended. Because Shelby County has contracted an outside vendor to provide these services, the program must be monitored to assure that the vendor abides by the contractual agreements regarding delivery of clinical services in accordance with the approved budget. This program is essential for protecting Shelby County's interest regarding one of its most expensive contracts to protect the County from costly liability resulting from contractor error or negligence.

Description of Activities:

The Inmate Medical Care Program assures that inmates under the custody of Shelby County detention facilities receive quality, medically necessary care through fiscal oversight of the budget; monitoring of clinical services delivery for appropriateness and adequacy; quality assurance as it relates to patient safety, occupational safety standards, and clinical practice according to established National Commission for Correctional Health Care (NCCHC), American Correctional Association (ACA), Federal, State, and Local accreditation standards. The current contract provider is Correct Care Solutions, LLC.

Sections included in this Department:

400701 Inmate Medical Care

| Service Level Measures: | FY13 Actual | FY14 Actual | FY15 Estimated | FY16 Estimated |
|---|----------------|----------------|-------------------|-------------------|
| # months contract monitoring meeting | 12 | 12 | 12 | 12 |
| # months Medical Services Review Team meeting | 12 | 12 | 12 | 12 |

| Acct Description | FY12 Actual | FY13 Actual | FY14 Actual | FY15 Amended | FY16 Adopted |
|---|----------------|----------------|----------------|-----------------|-----------------|
| 45.01 | (404.540) | (007.704) | (0.17.750) | (0.44,000) | (0.44,000) |
| 45 - Charges for Services | (191,542) | (327,764) | (217,752) | (341,000) | (341,000) |
| 46 - Fines, Fees & Permits | (165,207) | (12,393) | (14,369) | (12,000) | (12,000) |
| 47 - Other Revenue | (195) | (119) | (11,664) | | (10,000) |
| Revenue | (356,944) | (340,276) | (243,785) | (353,000) | (363,000) |
| 51 - Salaries-Regular Pay | 1,831,672 | 1,758,853 | 2,060,886 | 2,218,515 | 2,414,929 |
| 52 - Salaries-Other Compensation | 60,496 | 31,858 | 34,535 | 37,719 | 67,467 |
| 55 - Fringe Benefits | 667,114 | 690,858 | 872,427 | 905,286 | 876,455 |
| Salaries & Fringe Benefits | 2,559,281 | 2,481,568 | 2,967,847 | 3,161,520 | 3,358,851 |
| 60 - Supplies & Materials | 260,497 | 134,777 | 260,673 | 324,110 | 276,447 |
| 64 - Services & Other Expenses | 59,050 | 46,725 | 57,452 | 74,563 | 87,563 |
| 66 - Professional & Contracted Services | 329,502 | 364,526 | 313,899 | 349,130 | 370,830 |
| 67 - Rent, Utilities & Maintenance | 57,673 | 53,315 | 33,224 | 52,070 | 46,270 |
| 68 - Interfund Services | 90,199 | 62,896 | 105,172 | 105,778 | 106,673 |
| Operating & Maintenance | 796,920 | 662,239 | 770,420 | 905,651 | 887,783 |
| Expenditures | 3,356,202 | 3,143,807 | 3,738,267 | 4,067,171 | 4,246,634 |
| 96 - Operating Transfers In | (217,484) | (298,204) | (265,274) | (406,900) | (406,900) |
| Operating Transfers In | (217,484) | (298,204) | (265,274) | (406,900) | (406,900) |
| Net Transfers | (217,484) | (298,204) | (265,274) | (406,900) | (406,900) |
| Public Health Safety Total | 2,781,774 | 2,505,328 | 3,229,208 | 3,307,271 | 3,476,734 |

Department Name: Public Health Safety

Department Number: 4008

Department Mission:

Public Health Safety refers to the department of specialized health-related professionals that provide support to all Shelby County Health Department bureaus in carrying out the mission of promoting, protecting and preserving the health of all persons in Shelby County. This department is essential for ensuring all public health operations related to surveillance, assessment, diagnosis, treatment, and quality monitoring of entities within the realm of Shelby County Health Department responsisibility.

Description of Activities:

Public Health Safety activities include, but are not limited to, surveillance for disease outbreaks and threats, providing oversight for nursing practice, adpating health care protocol and treatment approaches for SCHD programs, quality monitoring of personal health services provided by clinics and inmate health care vendor, managing laboratory and pharmacy services in accordance with federal law and standards, coordinating emergency response services per federal guidelines, and assuring all SCG employees meet established standards relative to health requirements at hire and throughout employment.

Sections included in this Department: (8)

- **400801** Public Health Safety Administration: Provides administrative support to all specialized health-related service areas.
- **400804 Pharmacy:** Orders, stocks, repackages, and dispenses required public health medications and vaccines.
- **400805 Central Laboratory:** Provides clinical, environmental and specialized laboratory testing for Shelby County Health Services clients.
- **400816 Office of Nursing:** Guides nursing practice, professional development, and credentials; provides strategic support to Administration; oversees quality improvement and contract monitoring of delivery of clinical care; monitors Inmate Medical Services; oversees HIPPA privacy management and training; and facilitates professional public health education .
- **400817 Employee Health Clinic:** Facilitates health screening to all Shelby County Government Division applicants and existing employees as needed, and provides immunizations to all "at risk" safety workers. Also provides counseling and follow-up services to employees who have been exposed to blood-borne pathogens while on the job.
- **400831 Epidemiology:** Prevents the spread and control of communicable diseases among people living, working and visiting Shelby County; assesses the burden of chronic diseases and injuries; provides data collection, analysis, interpretation, and presentation for program planning, evaluation and policy recommendations.
- **Tuberculosis Control:** Prevents widespread infection of tuberculosis through timely diagnosis of active TB disease, provides target testing/outreach to high risk groups.
- **STD Programs:** Counsels, examines, tests and treats patients for STD, and promotes STD education, awareness and prevention.

Program Budget for Fiscal 2016

Department Name: Public Health Safety

Department Number: 4008

Revenue Sources:

Reimbursement from TennCare and private insurance; patient self-pay fees.

| Service Level Measures: | FY13 Actual | FY14 Actual | FY15 Estimated | FY16 Estimated |
|--|----------------|----------------|-------------------|-------------------|
| Achieved 90% treatment completion rate for patients diagnosed as TB case/active TB | 95.0% | 87%* | 95.0% | 95.0% |
| # of patients examined, tested & treated for STD in clinic | 32,999 | 31,257 | 29,228 | 26,501 |
| # pre-employment physical exams | 413 | 274 | 400 | 400 |

^{*4} patients died and 2 moved out of the U.S. while still on treatment, and therefore could not complete their therapy.

DIVISION OF HEALTH SERVICES



SPECIAL REVENUE FUNDS

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Special Revenue Fund

| Acct Description | FY12 Actual | FY13 Actual | FY14 Actual | FY15 Amended | FY16 Adopted |
|---|----------------|----------------|----------------|-----------------|-----------------|
| 45 - Charges for Services | (1,329) | (331) | (815) | (750) | (750) |
| 46 - Fines, Fees & Permits | (4,091,764) | (4,313,763) | (4,361,720) | (4,538,000) | (4,538,000) |
| 47 - Other Revenue | 0 | (249) | (7,297) | 0 | 0 |
| 48 - Investment Income | (10,547) | (5,466) | (4,792) | (7,500) | (7,500) |
| Revenue | (4,103,640) | (4,319,809) | (4,374,623) | (4,546,250) | (4,546,250) |
| 51 - Salaries-Regular Pay | 2,533,908 | 2,563,385 | 2,587,358 | 2,889,680 | 2,943,538 |
| 52 - Salaries-Other Compensation | 119,085 | 107,617 | 99,428 | 69,045 | 98,383 |
| 55 - Fringe Benefits | 845,284 | 901,724 | 1,016,907 | 1,089,014 | 991,195 |
| 56 - Vacancy Savings | 0 | 0 | 0 | (25,000) | (25,000) |
| Salaries & Fringe Benefits | 3,498,277 | 3,572,725 | 3,703,694 | 4,022,740 | 4,008,117 |
| 60 - Supplies & Materials | 192,240 | 206,826 | 221,686 | 275,690 | 335,931 |
| 64 - Services & Other Expenses | 41,592 | 35,422 | 31,580 | 43,150 | 43,150 |
| 66 - Professional & Contracted Services | 32,337 | 32,886 | 34,779 | 75,800 | 81,500 |
| 67 - Rent, Utilities & Maintenance | 30,601 | 43,520 | 32,892 | 48,538 | 43,538 |
| 68 - Interfund Services | 383,546 | 366,505 | 340,839 | 396,500 | 395,800 |
| 70 - Capital Asset Acquistions | 100,181 | 111,524 | 63,242 | 40,000 | 308,000 |
| Operating & Maintenance | 780,497 | 796,684 | 725,017 | 879,678 | 1,207,919 |
| 89 - Affiliated Organizations | 498,965 | 0 | 0 | 0 | 0 |
| Affiliated Organizations | 498,965 | 0 | 0 | 0 | 0 |
| 94 - Other Sources & Uses | (723) | 0 | 0 | 0 | 0 |
| Other Financing Sources | (723) | 0 | 0 | 0 | 0 |
| Expenditures | 4,777,016 | 4,369,409 | 4,428,711 | 4,902,418 | 5,216,036 |
| 99 - Planned Use of Fund Balances | 0 | 0 | 0 | (602,410) | (741,778) |
| Planned Fund Balance Change | 0 | 0 | 0 | (602,410) | (741,778) |
| Planned Fund Balance Change | 0 | 0 | 0 | (602,410) | (741,778) |
| 98 - Operating Transfers Out | 85,548 | 31,984 | 193,777 | 246,242 | 71,992 |
| Operating Transfers Out | 85,548 | 31,984 | 193,777 | 246,242 | 71,992 |
| Net Transfers | 85,548 | 31,984 | 193,777 | 246,242 | 71,992 |
| Health Services Total | 758,924 | 81,584 | 247,864 | 0 | 0 |

Prime Accounts 4004 Environmental Health Services

081 - Air Emission Fees

| Acct Description | FY12 Actual | FY13 Actual | FY14 Actual | FY15 Amended | FY16 Adopted |
|---|----------------|----------------|----------------|-----------------|-----------------|
| 45 - Charges for Services | (1,329) | (331) | (815) | (750) | (750) |
| 46 - Fines, Fees & Permits | (640,121) | (862,443) | (892,755) | (1,068,000) | (1,068,000) |
| 48 - Investment Income | (1,334) | 463 | (157) | (2,500) | (2,500) |
| Revenue | (642,784) | (862,311) | (893,728) | (1,071,250) | (1,071,250) |
| 51 - Salaries-Regular Pay | 534,236 | 585,404 | 578,327 | 651,909 | 667,721 |
| 52 - Salaries-Other Compensation | 6,646 | 0 | 0 | 0 | 5,962 |
| 55 - Fringe Benefits | 196,601 | 225,002 | 248,575 | 266,170 | 248,298 |
| Salaries & Fringe Benefits | 737,484 | 810,406 | 826,901 | 918,079 | 921,982 |
| 60 - Supplies & Materials | 6,373 | 3,877 | 605 | 20,771 | 16,868 |
| 64 - Services & Other Expenses | 10,616 | 7,858 | 8,399 | 13,500 | 13,500 |
| 66 - Professional & Contracted Services | 0 | 0 | 0 | 300 | 300 |
| 67 - Rent, Utilities & Maintenance | 1,657 | 1,762 | 613 | 2,000 | 2,000 |
| 68 - Interfund Services | 102,363 | 109,204 | 110,587 | 116,600 | 116,600 |
| Operating & Maintenance | 121,009 | 122,701 | 120,204 | 153,171 | 149,268 |
| Expenditures | 858,492 | 933,107 | 947,105 | 1,071,250 | 1,071,250 |
| Environmental Health Services Total | 215,708 | 70,796 | 53,377 | 0 | 0 |

Department Name: Environmental Health Services - Air Emissions

Department Number: 4004

Department Mission:

The Air Emission Fees Special Revenue Fund helps Environmental Health Services to protect the health of the citizens of Shelby County by improving air quality through the reduction of air pollution.

Description of Activities:

- 1) Issues federally enforceable Title V permits to all major stationary air pollution sources.
- 2) Performs an EPA level II inspection of all Title V major and conditional major sources at least once a year.
- 3) Enforces all local, state and federal regulations through inspections, notices of inquiry (NOI) and notices of violation (NOV), and assessment of penalties.
- 4) Provides yearly emissions information to establish permit fees required to support the program.

Sections included in this Department:

400402 Air Pollution

Revenue Sources:

Mandated air emission fees and Title V operating permit fees collected.

| Service Level Measures: | FY13 | FY14 | FY15 | FY16 |
|--|--------|--------|-----------|-----------|
| Service Lever Measures. | Actual | Actual | Estimated | Estimated |
| Inspections conducted on major sources | 119 | 112 | 115 | 115 |
| Notices of violation issued to major sources | 0 | 6 | 5 | 5 |
| Permits issued to major sources | 45 | 79 | 60 | 60 |
| Stack Tests Observed | 39 | 56 | 40 | 40 |

Prime Accounts 4004 Environmental Health Services

| Acct Description | FY12 Actual | FY13 Actual | FY14 Actual | FY15 Amended | FY16 Adopted |
|---|----------------|----------------|----------------|-----------------|-----------------|
| 46 - Fines, Fees & Permits | (3,431,643) | (3,444,420) | (3,463,464) | (3,450,000) | (3,450,000) |
| 47 - Other Revenue | 0 | (249) | (7,297) | 0 | 0 |
| 48 - Investment Income | (4,877) | (4,082) | (3,299) | (5,000) | (5,000) |
| Revenue | (3,436,520) | (3,448,751) | (3,474,060) | (3,455,000) | (3,455,000) |
| 51 - Salaries-Regular Pay | 1,999,672 | 1,977,981 | 2,009,032 | 2,237,771 | 2,275,817 |
| 52 - Salaries-Other Compensation | 112,438 | 107,617 | 99,428 | 69,045 | 92,421 |
| 55 - Fringe Benefits | 648,682 | 676,722 | 768,332 | 822,844 | 742,897 |
| 56 - Vacancy Savings | 0 | 0 | 0 | (25,000) | (25,000) |
| Salaries & Fringe Benefits | 2,760,793 | 2,762,319 | 2,876,792 | 3,104,661 | 3,086,135 |
| 60 - Supplies & Materials | 185,868 | 183,123 | 200,702 | 210,202 | 274,346 |
| 64 - Services & Other Expenses | 30,976 | 22,232 | 23,181 | 29,650 | 29,650 |
| 66 - Professional & Contracted Services | 32,337 | 32,886 | 34,779 | 36,200 | 41,200 |
| 67 - Rent, Utilities & Maintenance | 28,943 | 41,758 | 32,279 | 46,538 | 41,538 |
| 68 - Interfund Services | 281,184 | 257,301 | 230,252 | 279,200 | 279,200 |
| 70 - Capital Asset Acquistions | 100,181 | 111,524 | 63,242 | 40,000 | 308,000 |
| Operating & Maintenance | 659,488 | 648,825 | 584,434 | 641,790 | 973,934 |
| 94 - Other Sources & Uses | (723) | 0 | 0 | 0 | 0 |
| Other Financing Sources | (723) | 0 | 0 | 0 | 0 |
| Expenditures | 3,419,558 | 3,411,145 | 3,461,226 | 3,746,451 | 4,060,069 |
| 99 - Planned Use of Fund Balances | 0 | 0 | 0 | (291,451) | (605,069) |
| Planned Fund Balance Change | 0 | 0 | 0 | (291,451) | (605,069) |
| Planned Fund Balance Change | 0 | 0 | 0 | (291,451) | (605,069) |
| Environmental Health Services Total | (16,962) | (37,607) | (12,833) | 0 | 0 |

Department Name: Environmental Health Services

Department Number: 4004

Department Mission:

The Vector Control Special Revenue Fund fully funds all activities of the County-wide integrated Mosquito and Rodent Control Program.

Description of Activities:

- 1) Regularly inspects and treats mosquito breeding areas in Shelby County with EPA registered larvicide from April through the beginning of November.
- 2) Treats each zone within Shelby County with an adulticide (spray) regularly from April through the beginning of November.
- 3) Responds to constituent complaints regarding mosquito and rat activity and/or urban sanitation issues.
- 4) Enforces applicable city and state ordinances regarding rodent control and urban sanitation.
- 5) Increases community awareness and participation of methods of mosquito and rodent prevention and control.

Sections included in this Department:

400406 Vector Services

Revenue Sources:

Monthly fee of \$.75 cents collected by MLGW for vector control, and transferred to Shelby County.

| Service Level Measures: | FY13 Actual | FY14 Actual | FY15 Estimated | FY16 Estimated |
|--------------------------------------|----------------|----------------|-------------------|-------------------|
| Mosquitos tested for West Nile virus | 161,537 | 161,538 | 161,540 | 161,550 |
| Mosquito-rodent control inspections | 22,865 | 21,171 | 22,000 | 23,500 |

Prime Accounts 4004 Environmental Health Services

| Acct Description | FY12 Actual | FY13 Actual | FY14 Actual | FY15 Amended | FY16 Adopted |
|---|----------------|----------------|----------------|-----------------|-----------------|
| 46 - Fines, Fees & Permits | (20,000) | (6,900) | (5,500) | (20,000) | (20,000) |
| 48 - Investment Income | (4,336) | (1,847) | (1,335) | 0 | 0 |
| Revenue | (24,336) | (8,747) | (6,835) | (20,000) | (20,000) |
| 60 - Supplies & Materials | 0 | 19,826 | 20,379 | 44,717 | 44,717 |
| 64 - Services & Other Expenses | 0 | 5,331 | 0 | 0 | 0 |
| 66 - Professional & Contracted Services | 0 | 0 | 0 | 39,300 | 40,000 |
| 68 - Interfund Services | 0 | 0 | 0 | 700 | 0 |
| Operating & Maintenance | 0 | 25,157 | 20,379 | 84,717 | 84,717 |
| 89 - Affiliated Organizations | 498,965 | 0 | 0 | 0 | 0 |
| Affiliated Organizations | 498,965 | 0 | 0 | 0 | 0 |
| Expenditures | 498,965 | 25,157 | 20,379 | 84,717 | 84,717 |
| 99 - Planned Use of Fund Balances | 0 | 0 | 0 | (310,959) | (136,709) |
| Planned Fund Balance Change | 0 | 0 | 0 | (310,959) | (136,709) |
| Planned Fund Balance Change | 0 | 0 | 0 | (310,959) | (136,709) |
| 98 - Operating Transfers Out | 85,548 | 31,984 | 193,777 | 246,242 | 71,992 |
| Operating Transfers Out | 85,548 | 31,984 | 193,777 | 246,242 | 71,992 |
| Net Transfers | 85,548 | 31,984 | 193,777 | 246,242 | 71,992 |
| Environmental Health Services Total | 560,177 | 48,394 | 207,320 | | 0 |

Department Name: Environmental Health Services - Air Emissions

Department Number: 4004

Department Mission:

The Air Emission Fines and Penalties Fund was established to account for the collection of civil penalties for air emission violations by major sources. A major source is a source that emits, or has the potential to emit, a pollutant regulated under the 1990 "Clean Air Act". These funds are to be utilized for supplemental environmental projects and programs that will enhance the efforts of the Air Pollution program. Such projects include the Memphis Area Ride Share and Shelby County School Bus Retrofit programs.

Sections included in this Department:

400433 Air Emissions

Revenue Sources:

Title V penalties collected.

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DIVISION OF HEALTH SERVICES



GRANT FUNDS

The Division of Health Services administers multiple grants received either directly from the Federal Government, or through the State of Tennessee in the areas of:

- **Emergency Preparedness and Response** Designed to improve emergency preparedness and response capabilities related to bioterrorism, outbreaks of infectious disease and other public health threats and emergencies.
- Pollution Control Includes Air Emission Fees programs designed to monitor ambient air quality, examine trends in air quality and ensure air quality by enforcing all local, state and federal air emission regulations, through the operation of the Title V Operating Permit Program, and Congestion Mitigation Air Quality programs designed to fund transportation projects or programs that will contribute to attainment of the national ambient air quality standards for ozone, carbon monoxide and particulate matter.
- Community Health Services Provides direct community-based services, case
 management and outreach to address health needs of vulnerable populations and
 provide prevention-oriented health education and service with a major emphasis on
 improvement of maternal and child health and chronic disease prevention. These
 programs include Childhood Lead Poisoning Prevention, Children Special Services,
 Community Health Nursing, Healthy Start Initiative, Child Safety Seat Program, Health
 Promotion, Tobacco Use Prevention, and Breast and Cervical Cancer screening and
 referral.
- Infectious Disease Control and Population based Services Services include HIV/AIDS/STD Surveillance/Prevention and Case Management, Tuberculosis Control, Perinatal Hepatitis B Program, and infectious disease epidemiology.
- Clinical Services Programs These are services performed in public health clinics that
 comprise the core clinical public health programs. Services include: Women, Infant and
 Children (WIC), Commodity Supplemental Food Program (CSFP), Early Periodic
 Screening Diagnosis and Treatment (EPSD&T or well-child exams), Tenndercare
 Community Outreach, Immunization Services, including Vaccine for Children, SchoolBased Preventive Dental Care.

| <u>FUND</u> | GRANT NAME | | AMOUNT |
|-------------|---|----|------------|
| | Department 4003: Health Services Admin & Finance | | |
| 248 | May 2011 Floods | \$ | 61,657 |
| 747 | State Grant In Aid - Administration | | 917,800 |
| | Department Total | \$ | 979,457 |
| | Department 4004: Environmental Health Services | | |
| 105 | Air Pollution 10/1/15-6/30/16 | \$ | 343,214 |
| 106 | Air Pollution 7/1/16-9/30/16 | | 143,738 |
| 255 | Medical Reserve Corps - Environmental Health Services | | 5,000 |
| 520 | Rideshare Project - Air Quality Outreach | | 1,362,332 |
| 649 | Air Pollution Special Studies | | 209,600 |
| 739 | Special Air Pollution | | 130,000 |
| | Department Total | \$ | 2,193,884 |
| | Department 4005: Community Health Services | | |
| 125 | Maternity TPE Enrollment | \$ | 45,623 |
| 215 | TENNdercare Outreach - Clinical Services | · | 1,483,300 |
| 230 | Centers for Disease Control (CDC) Childhood Lead Grant | | 203,300 |
| 242 | Fetal & Infant Mortality Review | | 646,400 |
| 250 | Home Visiting Services | | 598,100 |
| 282 | Central Laboratory | | 194,718 |
| 295 | City Courts Child Safety Seat | | 100,426 |
| 328 | City Lead Grant Program | | 204,596 |
| 345 | Women, Infant & Children Program (WIC) - Clinical Services | | 5,630,475 |
| 346 | WIC - Clinical Services II | | 1,706,142 |
| 365 | Tenncare Early Periodic Screening & Diagnostic Testing | | 1,475,000 |
| 396 | Human Immunodeficiency Virus (HIV) Case Management - 7/1/16-3/31/16 | | 75,000 |
| 397 | HIV Case Management - 4/1/16-7/30/17 | | 25,000 |
| 415 | Tenncare Dental Prevention | | 1,420,000 |
| 425 | HIV - State VD / Surveillance / Infertility - I | | 1,176,200 |
| 426 | HIV - State VD / Surveillance / Infertility - II | | 1,176,200 |
| 430 | Immunizations 1/1/16-6/30/16 | | 318,500 |
| 431 | Immunization 7/1/16-12/31/16 | | 318,500 |
| 438 | PHS-ID Programs | | 1,927,800 |
| 441 | Ryan White - Minority AIDS Initiative | | 115,747 |
| 452 | Ryan White - Part A | | 188,331 |
| 565 | Family Planning | | 1,302,400 |
| 615 | Breastfeeding Reduction Project | | 25,000 |
| 619 | Infant Health | | 20,100 |
| 715 | Breast & Crevical Cancer | | 726,400 |
| 730 | Breast & Crevical Cancer - Supplemental | | 125,000 |
| 734 | Breast & Crevical Cancer - Supplemental II | | 10,000 |
| | Department Total | \$ | 21,238,259 |

| FUND | GRANT NAME | | <u>AMOUNT</u> |
|------|---|------|---------------|
| | Department 4006: Health Planning & Promotion | | |
| 167 | Chronic Disease Mgmt | \$ | 170,600 |
| 370 | Tobacco Settlement Funds 2014 | | 138,191 |
| 371 | Tobacco Settlement Funds 2015 | | 255,823 |
| 372 | Tobacco Settlement Funds 2016 | | 235,528 |
| 580 | Health Risk Reduction - Community Development | | 114,400 |
| 610 | Tobacco Risk - Community Development - 4/1/16-6/30/16 | | 10,625 |
| 611 | Tobacco Risk - Community Development - 7/1/16-3/31/17 | | 31,875 |
| | Department Total | \$ | 957,041 |
| | Department 4008: Public Health | | |
| 677 | Public Health Preparedness (PHEPP) BASE | \$ | 1,084,899 |
| 678 | PHEPP - HEALTHCARE COALITION | | 354,700 |
| | Department Total | \$ | 1,439,599 |
| | DIVISION TOTAL | \$ | 26,808,240 |
| | | | |
| | Note: Grant Programs continuing into FY16 with use of prior year fund balance include - | | |
| | Department 4005: Community Health Services | | |
| 230 | CDC Lead Grant | _\$_ | 9,090 |
| | | \$ | 9,090 |

| Acct Description | FY12 Actual | FY13 Actual | FY14 Actual | FY15 Amended | FY16 Adopted |
|---|----------------|----------------|----------------|-----------------|-----------------|
| 43 - Intergovernmental Revenues-State of | (18,465,458) | (20,156,003) | (19,949,211) | (24,417,836) | (23,771,965) |
| 44 - Intergovernmental Revenues-Federal & | (3,765,729) | (2,085,015) | (2,308,331) | (2,472,089) | (1,515,226) |
| 45 - Charges for Services | (1,293,911) | (1,200,732) | (1,262,180) | (1,544,499) | (1,520,623) |
| 46 - Fines, Fees & Permits | 0 | (7,899) | 0 | 0 | 0 |
| 47 - Other Revenue | (87,584) | (81,000) | (29,000) | (426) | (426) |
| Revenue | (23,612,682) | (23,530,649) | (23,548,722) | (28,434,850) | (26,808,240) |
| 51 - Salaries-Regular Pay | 13,360,723 | 12,715,397 | 12,887,265 | 15,866,431 | 15,373,519 |
| 52 - Salaries-Other Compensation | 376,383 | 141,043 | 144,123 | 207,337 | 375,979 |
| 55 - Fringe Benefits | 4,890,206 | 4,926,779 | 5,463,336 | 6,421,790 | 5,795,005 |
| 56 - Vacancy Savings | 0 | 0 | 0 | (1,417,522) | (625,293) |
| Salaries & Fringe Benefits | 18,627,313 | 17,783,220 | 18,494,724 | 21,078,036 | 20,919,210 |
| 60 - Supplies & Materials | 1,164,822 | 1,049,891 | 1,146,771 | 2,147,688 | 2,347,120 |
| 64 - Services & Other Expenses | 598,633 | 506,564 | 574,893 | 1,379,959 | 1,154,562 |
| 66 - Professional & Contracted Services | 993,575 | 1,001,940 | 1,642,708 | 2,339,068 | 1,490,797 |
| 67 - Rent, Utilities & Maintenance | 364,719 | 339,480 | 282,587 | 535,456 | 315,336 |
| 68 - Interfund Services | 1,609,487 | 1,927,046 | 1,795,748 | 2,045,305 | 1,858,866 |
| 70 - Capital Asset Acquistions | 12,105 | 80,760 | 321,756 | 232,032 | 131,500 |
| Operating & Maintenance | 4,743,341 | 4,905,681 | 5,764,462 | 8,679,507 | 7,298,181 |
| Expenditures | 23,370,654 | 22,688,901 | 24,259,187 | 29,757,543 | 28,217,391 |
| 99 - Planned Use of Fund Balances | 0 | 0 | 0 | (8,000) | (9,090) |
| Planned Fund Balance Change | 0 | 0 | 0 | (8,000) | (9,090) |
| Planned Fund Balance Change | 0 | 0 | 0 | (8,000) | (9,090) |
| 96 - Operating Transfers In | (2,293,334) | (2,164,068) | (2,119,942) | (2,729,926) | (2,439,860) |
| Operating Transfers In | (2,293,334) | (2,164,068) | (2,119,942) | (2,729,926) | (2,439,860) |
| 98 - Operating Transfers Out | 1,187,565 | 1,452,950 | 1,355,194 | 1,415,232 | 1,039,800 |
| Operating Transfers Out | 1,187,565 | 1,452,950 | 1,355,194 | 1,415,232 | 1,039,800 |
| Net Transfers | (1,105,769) | (711,118) | (764,748) | (1,314,694) | (1,400,060) |
| Health Services Total | (1,347,797) | (1,552,866) | (54,283) | 0 | 0 |

Prime Accounts 4003 Admin & Finance - Health Svcs

| Acct Description | FY12 Actual | FY13 Actual | FY14 Actual | FY15 Amended | FY16 Adopted |
|--|----------------|----------------|----------------|-----------------|-----------------|
| 43 - Intergovernmental Revenues-State of | (917,800) | (917,800) | (917,800) | (979,457) | (979,457) |
| Revenue | (917,800) | (917,800) | (917,800) | (979,457) | (979,457) |
| 52 - Salaries-Other Compensation | 0 | 0 | 0 | 52,693 | 52,693 |
| Salaries & Fringe Benefits | 0 | 0 | 0 | 52,693 | 52,693 |
| 66 - Professional & Contracted Services | 0 | 0 | 0 | 8,964 | 8,964 |
| Operating & Maintenance | 0 | 0 | 0 | 8,964 | 8,964 |
| Expenditures | 0 | 0 | 0 | 61,657 | 61,657 |
| 98 - Operating Transfers Out | 917,800 | 917,700 | 917,800 | 917,800 | 917,800 |
| Operating Transfers Out | 917,800 | 917,700 | 917,800 | 917,800 | 917,800 |
| Net Transfers | 917,800 | 917,700 | 917,800 | 917,800 | 917,800 |
| Admin & Finance - Health Svcs Total | 0 | (100) | 0 | 0 | 0 |

Prime Accounts 4004 Environmental Health Services

| Acct Description | FY12 Actual | FY13 Actual | FY14 Actual | FY15 Amended | FY16 Adopted |
|---|----------------|----------------|----------------|-----------------|-----------------|
| 43 - Intergovernmental Revenues-State of | (1,445,277) | (2,193,200) | (2,096,302) | (1,958,972) | (1,362,332) |
| 44 - Intergovernmental Revenues-Federal & | (853,359) | (721,033) | (1,114,305) | (1,098,040) | (856,552) |
| Revenue | (2,298,636) | (2,914,233) | (3,210,608) | (3,057,012) | (2,218,884) |
| 51 - Salaries-Regular Pay | 1,675,322 | 1,600,540 | 1,623,922 | 1,476,391 | 1,309,291 |
| 52 - Salaries-Other Compensation | 31,213 | 9,241 | 18,746 | 100 | 0 |
| 55 - Fringe Benefits | 603,062 | 621,766 | 684,690 | 590,574 | 478,419 |
| 56 - Vacancy Savings | 0 | 0 | 0 | (78,560) | (34,260) |
| Salaries & Fringe Benefits | 2,309,598 | 2,231,546 | 2,327,358 | 1,988,506 | 1,753,451 |
| 60 - Supplies & Materials | 163,347 | 276,713 | 218,497 | 262,996 | 205,535 |
| 64 - Services & Other Expenses | 162,771 | 268,235 | 299,512 | 426,959 | 418,720 |
| 66 - Professional & Contracted Services | 371,124 | 238,782 | 998,291 | 1,472,372 | 849,519 |
| 67 - Rent, Utilities & Maintenance | 67,151 | 67,343 | 52,345 | 108,825 | 94,958 |
| 68 - Interfund Services | 403,499 | 430,692 | 382,578 | 351,111 | 345,411 |
| 70 - Capital Asset Acquistions | 12,105 | 60,224 | 240,072 | 223,532 | 123,000 |
| Operating & Maintenance | 1,179,997 | 1,341,990 | 2,191,295 | 2,845,795 | 2,037,143 |
| Expenditures | 3,489,595 | 3,573,536 | 4,518,653 | 4,834,301 | 3,790,593 |
| 96 - Operating Transfers In | (1,363,927) | (1,126,368) | (1,306,256) | (1,777,289) | (1,571,710) |
| Operating Transfers In | (1,363,927) | (1,126,368) | (1,306,256) | (1,777,289) | (1,571,710) |
| Net Transfers | (1,363,927) | (1,126,368) | (1,306,256) | (1,777,289) | (1,571,710) |
| Environmental Health Services Total | (172,967) | (467,065) | 1,789 | 0 | (1) |

| Acct Description | FY12 Actual | FY13 Actual | FY14 Actual | FY15 Amended | FY16 Adopted |
|---|----------------|----------------|----------------|-----------------|-----------------|
| 43 - Intergovernmental Revenues-State of | (15,600,632) | (16,820,241) | (16,753,891) | (19,402,988) | (19,083,536) |
| 44 - Intergovernmental Revenues-Federal & | (2,912,370) | (1,363,982) | (1,194,026) | (1,171,801) | (608,674) |
| 45 - Charges for Services | (1,293,911) | (1,200,732) | (1,262,180) | (1,544,499) | (1,520,623) |
| 46 - Fines, Fees & Permits | 0 | (7,899) | (1,202,100) | 0 | (1,020,020) |
| 47 - Other Revenue | (87,584) | (81,000) | (29,000) | (426) | (426) |
| | | | | | , , |
| Revenue | (19,894,497) | (19,473,855) | (19,239,097) | (22,119,714) | (21,213,259) |
| 51 - Salaries-Regular Pay | 11,549,687 | 11,000,786 | 11,173,358 | 13,488,520 | 13,131,537 |
| 52 - Salaries-Other Compensation | 344,024 | 131,802 | 125,377 | 153,944 | 323,286 |
| 55 - Fringe Benefits | 4,242,966 | 4,263,340 | 4,742,632 | 5,472,071 | 4,983,021 |
| 56 - Vacancy Savings | 0 | 0 | 0 | (1,085,162) | (573,213) |
| Salaries & Fringe Benefits | 16,136,678 | 15,395,929 | 16,041,367 | 18,029,373 | 17,864,631 |
| 60 - Supplies & Materials | 966,602 | 724,381 | 889,589 | 1,280,637 | 1,536,364 |
| 64 - Services & Other Expenses | 386,536 | 235,150 | 270,333 | 629,711 | 561,442 |
| 66 - Professional & Contracted Services | 622,451 | 763,158 | 644,418 | 790,960 | 454,783 |
| 67 - Rent, Utilities & Maintenance | 297,568 | 270,560 | 230,242 | 371,951 | 216,578 |
| 68 - Interfund Services | 1,199,205 | 1,476,805 | 1,398,222 | 1,474,880 | 1,330,402 |
| 70 - Capital Asset Acquistions | 0 | 20,536 | 81,684 | 0 | 0 |
| Operating & Maintenance | 3,472,362 | 3,490,590 | 3,514,487 | 4,548,138 | 4,099,569 |
| Expenditures | 19,609,040 | 18,886,519 | 19,555,854 | 22,577,511 | 21,964,200 |
| 99 - Planned Use of Fund Balances | 0 | 0 | 0 | (8,000) | (9,090) |
| Planned Fund Balance Change | 0 | 0 | 0 | (8,000) | (9,090) |
| Planned Fund Balance Change | 0 | 0 | 0 | (8,000) | (9,090) |
| 96 - Operating Transfers In | (925,880) | (1,033,616) | (810,223) | (867,928) | (863,850) |
| Operating Transfers In | (925,880) | (1,033,616) | (810,223) | (867,928) | (863,850) |
| 98 - Operating Transfers Out | 269,765 | 535,250 | 437,394 | 418,132 | 122,000 |
| Operating Transfers Out | 269,765 | 535,250 | 437,394 | 418,132 | 122,000 |
| Net Transfers | (656,115) | (498,366) | (372,829) | (449,796) | (741,850) |
| Community Health Total | (941,572) | (1,085,702) | (56,072) | 1 | 1 |

Prime Accounts 4006 Health Planning and Promotion

| Acct Description | FY12 Actual | FY13 Actual | FY14 Actual | FY15 Amended | FY16 Adopted |
|---|----------------|----------------|----------------|-----------------|-----------------|
| 43 - Intergovernmental Revenues-State of | (186,918) | (224,762) | (181,218) | (712,055) | (907,041) |
| 44 - Intergovernmental Revenues-Federal & | 0 | 0 | 0 | (202,248) | (50,000) |
| Revenue | (186,918) | (224,762) | (181,218) | (914,303) | (957,041) |
| 51 - Salaries-Regular Pay | 81,843 | 114,071 | 89,985 | 338,907 | 304,399 |
| 52 - Salaries-Other Compensation | 129 | 0 | 0 | 0 | 0 |
| 55 - Fringe Benefits | 29,084 | 41,673 | 36,014 | 138,676 | 114,174 |
| 56 - Vacancy Savings | 0 | 0 | 0 | (78,800) | (2,820) |
| Salaries & Fringe Benefits | 111,057 | 155,744 | 125,999 | 398,784 | 415,753 |
| 60 - Supplies & Materials | 7,969 | 48,797 | 38,685 | 248,467 | 224,899 |
| 64 - Services & Other Expenses | 49,150 | 3,179 | 5,048 | 152,589 | 92,200 |
| 66 - Professional & Contracted Services | 0 | 0 | 0 | 36,577 | 147,336 |
| 67 - Rent, Utilities & Maintenance | 0 | 1,576 | 0 | 29,880 | 0 |
| 68 - Interfund Services | 6,153 | 19,550 | 14,947 | 53,414 | 81,153 |
| Operating & Maintenance | 63,272 | 73,102 | 58,681 | 520,927 | 545,588 |
| Expenditures | 174,329 | 228,846 | 184,680 | 919,711 | 961,342 |
| 96 - Operating Transfers In | (3,527) | (4,085) | (3,462) | (84,709) | (4,300) |
| Operating Transfers In | (3,527) | (4,085) | (3,462) | (84,709) | (4,300) |
| 98 - Operating Transfers Out | 0 | 0 | 0 | 79,300 | 0 |
| Operating Transfers Out | 0 | 0 | 0 | 79,300 | 0 |
| Net Transfers | (3,527) | (4,085) | (3,462) | (5,409) | (4,300) |
| Health Planning and Promotion Total | (16,117) | 0 | 0 | (1) | 0 |

| Acct Description | FY12 Actual | FY13 Actual | FY14 Actual | FY15 Amended | FY16 Amended |
|--|----------------|----------------|----------------|-----------------|-----------------|
| 43 - Intergovernmental Revenues-State of | (559,264) | (1,060,441) | (1,102,785) | (1,440,900) | (1,439,599) |
| Revenue | (559,264) | (1,060,441) | (1,102,785) | (1,440,900) | (1,439,599) |
| 51 - Salaries-Regular Pay | 58,291 | 484,036 | 482,977 | 617,789 | 628,292 |
| 52 - Salaries-Other Compensation | 1,017 | 1,121 | 7,204 | 600 | 0 |
| 55 - Fringe Benefits | 16,891 | 183,618 | 202,863 | 241,827 | 219,390 |
| 56 - Vacancy Savings | 0 | 0 | 0 | (210,200) | (15,000) |
| Salaries & Fringe Benefits | 76,198 | 668,775 | 693,044 | 650,016 | 832,682 |
| 60 - Supplies & Materials | 40,898 | 153,439 | 155,273 | 385,788 | 380,322 |
| 64 - Services & Other Expenses | 971 | 44,595 | 78,257 | 175,700 | 82,200 |
| 66 - Professional & Contracted Services | 0 | 12,559 | 4,125 | 34,795 | 30,195 |
| 67 - Rent, Utilities & Maintenance | 0 | 26,435 | 10,493 | 20,200 | 3,800 |
| 68 - Interfund Services | 4,181 | 142,483 | 116,387 | 165,900 | 101,900 |
| 70 - Capital Asset Acquistions | 0 | 12,154 | 51,906 | 8,500 | 8,500 |
| Operating & Maintenance | 46,050 | 391,666 | 416,441 | 790,883 | 606,917 |
| Expenditures | 122,248 | 1,060,441 | 1,109,485 | 1,440,899 | 1,439,599 |
| 96 - Operating Transfers In | 0 | 0 | (6,700) | 0 | 0 |
| Operating Transfers In | 0 | 0 | (6,700) | 0 | 0 |
| Net Transfers | 0 | 0 | (6,700) | 0 | 0 |
| Public Health Safety Total | (437,015) | 0 | 0 | (1) | 0 |